

2014-15 Provisional outturn including all sundry creditors

	Annual Budget £'000	Forecast Outturn £'000	Actual Outturn £'000	Difference between Budget and Final Outturn £'000	Explanation for year end variances greater than £10k (<i>starred items</i>)	Difference between your forecast and final outturn £'000	Explanation for large differences between forecast outturn and actual outturn (<i>starred items</i>)
Communities and Business							
All Weather Pitch	-2	-2	-5	3		3	
Business Area Improvement Fund	0	0	0	0		0	
Community Safety	173	173	172	0		0	
Community Development Service Provisions	-5	-5	-4	-1		-1	
The Community Plan	49	49	48	1		1	
Dunton Green Project	0	0	0	0		0	
Economic Development	49	49	49	-0		-0	
Economic Development Property	223	223	223	0		0	
Grants to Organisations	184	184	184	0		0	
Health Improvements	34	34	34	0		0	
Healthy Living Centre	0	0	0	0		0	
Leisure Contract	227	227	207	19	* Carry forward approved by Cabinet 21/04/16.	19	* Carry forward approved by Cabinet 21/04/16.
Leisure Development	20	20	20	0		0	
Partnership - Home Office	0	0	0	-0		-0	
Administrative Expenses - Communities & Business	14	14	13	1		1	
Tourism	31	31	31	0		0	
Choosing Health WK PCT	0	0	0	-0		-0	
Community Sports Activation Fund	0	0	0	-0		-0	
Falls Prevention	0	0	0	0		0	
Repair & Renew Flood Support Scheme	0	0	-1	1		1	
PCT Health Checks	0	0	0	0		0	
New Ash Green	0	0	0	0		0	
PCT Initiatives	0	0	0	-0		-0	
Sportivate Inclusive Archery Project	0	0	-0	0		0	
Troubled Families Project	0	0	0	-0		-0	
West Kent Partnership	0	0	-0	0		0	
West Kent Partnership Business Support	0	0	0	0		0	
Youth	38	38	36	3		3	
	<u>1,036</u>	<u>1,036</u>	<u>1,007</u>	<u>29</u>		<u>29</u>	

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	£'000	£'000	£'000	£'000		£'000	
Corporate Support							
Asset Maintenance Argyle Road	69	69	60	8		8	
Asset Maintenance Other Corporate Properties	30	30	17	14	* Resources utilised on other projects	14	* Resources utilised on other projects
Asset Maintenance Hever Road	6	33	27	-21	* Increased asset maintenance costs. (SCIA growth item in 16/17)	6	
Asset Maintenance IT	263	263	263	0		0	
Asset Maintenance Leisure	167	167	135	32	* £32k carry forward approved by Cabinet 21/04/16.	32	* £32k carry forward approved by Cabinet 21/04/16.
Asset Maintenance Support & Salaries	92	92	81	11	* Reduced resource available to carry out asset maintenance work	11	* Reduced resource available to carry out asset maintenance work
Asset Maintenance Sewage Treatment Plants	8	13	3	5		10	
Bus Station	15	13	17	-2		-4	
Corporate Projects	0	10	10	-10		0	
Estates Management - Buildings	-37	-37	-56	19	* Less maintenance expenditure required during the year on buildings combined with reduced resource availability	19	* Less maintenance expenditure required during the year on buildings combined with reduced resource availability
Housing Premises	-1	7	3	-4		4	
Administrative Expenses - Corporate Support	27	27	22	5		5	
Administrative Expenses - Human Resources	14	14	22	-8		-8	
Administrative Expenses - Property	4	6	2	3		5	
Support - Central Offices	430	419	395	35	* Savings delivered in gas and electricity expenditure due to decision to implement LED lighting and to review plant usage.	24	* Savings delivered in gas and electricity expenditure due to decision to implement LED lighting and to review plant usage.
Support - Contact Centre	441	394	399	42	* Underspend on salaries budget due to vacant posts.	-5	
Support - Central Offices - Facilities	247	251	257	-10		-7	
Support - General Admin	265	214	215	50	* £51k overachievement on Print Income	-1	
Support - IT	906	906	871	35	* £13k carry forward re Licensing Hub approved by Cabinet 21/04/16.	35	* £13k carry forward re Licensing Hub approved by Cabinet 21/04/16.
Support - Local Offices	56	56	59	-4		-4	

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Support - Nursery	0	0	3	-3		-3	
Support - Human Resources	272	272	285	-13	* Overspend on central training offset by underspend on overall training budget allocated to service areas	-13	* Overspend on central training offset by underspend on overall training budget allocated to service areas
Support - Property Function	39	39	19	20	* Activity supporting partnerships has been contained within original resources	20	* Activity supporting partnerships has been contained within original resources
Website	0	0	0	0		0	
	<u>3,314</u>	<u>3,258</u>	<u>3,109</u>	<u>205</u>		<u>148</u>	

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Environmental and Operational Services							
Asset Maintenance Car Parks	19	37	36	-17	* New overflow at Darenth car park, Westerham completed.	1	
Asset Maintenance CCTV	16	14	17	-0		-2	
Asset Maintenance Countryside	8	4	5	2		-1	
Asset Maintenance Direct Services	37	33	24	12	* Carry forward approved by Cabinet 21/04/16.	8	
Asset Maintenance Playgrounds	14	3	1	14	* Budget only required if any emergency works required. No works planned.	2	
Asset Maintenance Public Toilets	14	5	0	14	* Budget only required if any emergency works required. No works planned.	5	
Building Control Discretionary Work	-9	-9	-8	-1		-1	
Building Control Partnership Members	0	0	0	0		0	
Building Control	-159	-93	-84	-75	* Fee income £38,000 below budget. Budget contained £36,000 income from previous shared management arrangement with T&MBC which could not be realised as full shared working commenced October 2014.	-9	
Car Parks	-1,803	-1,753	-1,735	-67	* NNDR bill £14,000 over budget. Rent for new Blighs Car Park paid. Overall gross income £8,000 over budget.	-17	* NNDR bill £14,000 over budget. Rent for new Blighs Car Park paid. Overall gross income £5,000 over budget.
CCTV	238	256	260	-21	* Budget contained challenging income targets which could not be achieved.	-3	
Civil Protection	34	34	29	4		4	
Dangerous Structures	10	10	8	2		2	
Car Parking - On Street	-467	-467	-467	0		0	
EH Commercial	260	250	258	2		-8	
EH Animal Control	1	18	21	-20	* Income from kennel fees, not recovered from owners collecting stray dogs, was £14,000 below budget. Income for licensing animal establishments £3,000 below budget.	-3	
EH Environmental Protection	362	362	338	24	* Section 106 funding used (Air Quality). Journal done in March	24	* Section 106 funding used. Journal done in March
Emergency	64	64	61	3		3	

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Estates Management - Grounds	98	128	125	-27	* Essential tree maintenance work on ex-housing estate land.	3	
Kent Resource Partnership	0	0	0	0		0	
Land Charges	-104	-104	-94	-10		-10	
Licensing Partnership Hub (Trading)	-4	-4	-4	0		0	
Licensing Partnership Members	0	0	0	-0		-0	
Licensing Regime	-0	-0	-1	1		1	
Markets	-190	-168	-182	-8		14	* Outstanding debt for previous contract and expenditure on rent and cleaning for Swanley market increased costs. This was substantially off-set with additional, above profile, income received for both markets.
Parks and Recreation Grounds	98	113	106	-8		7	
Parks - Rural	103	153	162	-59	* Unbudgeted expenditure incurred at Farningham Woods for felling and coppicing to try and contain infestation of Oriental Chestnut Gall Wasp under direction from the Forestry Commission. The FC has agreed to cover expenditure above £40,000. Some income should be received from timber sales.	-9	
Building Control Partnership Implementation & Project Co	0	0	-0	0		0	
Public Transport Support	0	0	0	0		0	
Refuse Collection	2,415	2,475	2,483	-68	* Income from sale of glass and paper for recycling, £50,000 below profile, due to fall in price paid for material. 3rd quarter recycling credits received. Recycling credit £8000 below profile.	-8	
Administrative Expenses - Building Control	9	9	6	4		4	
Administrative Expenses - Health	26	16	7	19	* Savings on furniture, mobile phones and training. Also covers Licensing Team.	9	
Administrative Expenses - Transport	10	10	5	5		5	
Street Naming	15	-0	-2	17	* Income £11,000 above profile, expenditure £5,000 below profile.	2	
Street Cleansing	1,255	1,255	1,258	-4		-4	
Support - Health and Safety	18	18	16	2		2	

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Support - Direct Services	54	44	41	13	* Expenditure under profile on training which has now been delivered on manual handling and driver CPD. Savings on mobile phones and internal printing costs	3	
Taxis	-22	-32	-29	7		-3	
Public Conveniences	43	53	57	-13	* Unidentified income budget following transfer of conveniences to Parishes.	-3	
Air Quality (Ext Funded)	0	0	0	0		0	
	<u>2,464</u>	<u>2,734</u>	<u>2,719</u>	<u>-255</u>		<u>15</u>	

	Annual Budget £'000	Forecast difference at year end	Forecast Outturn £'000	Actual Outturn £'000	Difference between Budget and Final Outturn £'000	Explanation for Year end variances greater than £10k (<i>starred items</i>)	Difference between your forecast and final outturn £'000	Explanation for large differences between forecast outturn and actual outturn (<i>starred items</i>)
Environmental and Operations - Direct Services								
Refuse	-57	-73	-130	-143	86	* Income £32,000 above profile, mainly on paid bulky items. Expenditure under profile on salaries (only partly offset by agency staff costs) and transport costs including fuel.	13	* Income £32,000 above profile, mainly on paid bulky items. Expenditure under profile on salaries (only partly offset by agency staff costs) and transport costs including fuel.
CDSU	17	-1	16	15	2		1	
Street Cleaning	57	-43	14	11	47	* Expenditure under profile on salaries and transport costs, including fuel.	3	
Trade	-17	-18	-35	-33	16	* Income £33,000 above profile. Expenditure only £17,000 above profile, mainly on disposal charges.	-2	
Workshop	-6	25	19	34	-40	* Income £43,000 below profile principally on transport repairs. Expenditure £24,000 below profile mainly on salaries.	-15	* Income £43,000 below profile principally on transport repairs. Expenditure £24,000 below profile mainly on salaries.
Green Waste	-23	12	-11	-16	-7		5	
Premises Cleaning	-28	-5	-33	-33	5		0	
Cesspools	-16	-6	-22	-22	6		0	
Pest Control	0	0	0	-2	2		2	
Grounds	-8	-12	-20	-21	13	* Expenditure £12,000 below profile, mainly on staffing costs due to new staffing arrangements.	1	
Fleet	0	0	0	-2	2		2	
Depot	0	-10	-10	-17	17	* Expenditure £10,000 below profile, mainly on salary costs.	7	
Emergency	-3	-1	-4	-5	2		1	
	-84	-132	-216	-233	149		17	

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	£'000	£'000	£'000	£'000		£'000	
Financial Services							
Action and Development	7	7	2	4		4	
Benefits Admin	791	792	876	-85	* Additional resources to improve performance in respect of the benefits caseload. As a shared service the total cost has been shared with Dartford BC.	-84	* Additional resources to improve performance in respect of the benefits caseload. As a shared service the total cost has been shared with Dartford BC.
Benefits Grants	-659	-659	-659	0		0	
Consultation and Surveys	4	4	3	0		0	
Corporate Management	1,063	1,063	984	78	* Strict control of spending in relation to consultancy and staff salaries has delivered an underspend on corporate management budgets this financial year.	78	* Strict control of spending in relation to consultancy and staff salaries has delivered an underspend on corporate management budgets this financial year.
Corporate Savings	-15	-15	0	-15	* The adverse variance is in relation to savings from vacant posts which were expected to exceed profile at year end.	-15	* The adverse variance is in relation to savings from vacant posts which were expected to exceed profile at year end.
Dartford Partnership Hub (SDC costs)	0	0	0	0		0	
Equalities Legislation	18	14	14	4		0	
External Communications	150	150	143	7		7	
Housing Advances	2	1	1	1		-0	
Local Tax	90	65	98	-8		-33	* Additional resources used to proactively contact Council Tax Support customers. The total cost has been shared with Dartford BC.
Members	418	408	400	18	* Small underspends on various items including training and travel.	8	
Misc. Finance	2,410	2,441	2,452	-41	* Costs associated with development projects are included here.	-11	* Costs associated with development projects are included here.
Dartford Partnership Implementation & Project Costs	0	0	0	0		0	
Performance Improvement	6	6	1	5		5	
Administrative Expenses - Chief Executive	36	16	10	26	* Small underspends on several items including printing and training.	6	
Administrative Expenses - Financial Services	35	41	37	-2		3	
Administrative Expenses - Transformation and Strategy	6	6	6	1		1	
Support - Audit Function	146	146	162	-16	* Change in allocations between Audit, Benefits and Local Tax.	-16	* Change in allocations between Audit, Benefits and Local Tax.
Support - Exchequer and Procurement	135	135	132	4		4	
Support - Finance Function	213	156	139	74	* Work on non finance partnerships has been contained within original resources.	17	* Work on non finance partnerships has been contained within original resources.
Support - General Admin	145	145	138	7		7	
Treasury Management	112	124	118	-6		6	
	5,113	5,044	5,057	56		-13	

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Housing							
Energy Efficiency	25	25	25	0		0	
Gypsy Sites	-30	-30	-33	3		3	
Homeless	79	79	83	-4		-4	
Disabled Facilities Grant Administration	0	0	0	-0		-0	
Housing	438	434	432	6		2	
Housing Initiatives	13	13	5	9		9	
Homelessness Prevention	0	0	-0	0		0	
Housing Energy Retraining Options (HERO)	0	0	-0	0		0	
Private Sector Housing	178	194	204	-26	* Costs associated with temporary staff to support the implementation of the senior management restructure	-10	* Costs associated with temporary staff to support the implementation of the senior management restructure. Overspend will, in part, be met from the Housing Initiatives budget.
Administrative Expenses - Housing	18	14	17	1		-3	
Sevenoaks Switch and Save	0	0	-0	0		0	
Homelessness Funding	0	0	-0	0		0	
Leader Programme	10	10	10	-0		-0	
	730	739	743	-13		-4	

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	£'000	£'000	£'000	£'000		£'000	
Legal and Governance							
Civic Expenses	15	15	16	-1		-1	
Democratic Services	134	131	126	8		5	
Elections	73	73	81	-8		-8	
Register of Electors	139	195	162	-22	* The grant received from Government was insufficient to cover the costs of the introduction of Individual Electoral Registration.	33	* The grant received from Government was insufficient to cover the costs of the introduction of Individual Electoral Registration.
Administrative Expenses - Legal and Governance	65	61	58	7		3	
Support - Legal Function	202	202	178	24	* Vacancies in the Legal section.	24	* Vacancies in the Legal section.
	629	677	621	8		56	

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Planning Services							
Conservation	44	42	53	-9		-11	* This is a result of bringing in additional staff to supplement the Conservation function.
Planning Policy	403	411	407	-5		4	
LDF Expenditure	0	0	0	0		0	
Planning - Appeals	193	213	197	-4		16	* Costs in relation to planning appeals were cautiously forecast in relation to expert advice that was not required.
Planning - CIL Administration	0	-10	-0	0		-10	
Planning - Counter	-0	-0	-0	-0		-0	
Planning - Development Management	334	248	251	82	* The year end position reflected a relatively small number of high fee applications, and an underspend on salaries. <i>Carry forward approved by Cabinet 21/04/16.</i>	-3	
Planning - Enforcement	277	248	256	21	* This is the result of a vacant administrative post.	-9	
Fort Halstead	0	-1	1	-1		-2	
Administrative Expenses - Planning Services	34	34	42	-8		-8	
	1,284	1,185	1,208	76		-23	